

#### **Investor Presentation**

March 2019



### **Executive Summary**

- Strategic Review to be launched to consider funding options
- Placing + Open offer to fund Strategic Review
- New Board leadership
- Cost cutting implemented average monthly opex reducing to sub £0.5m from April
- Near-term focus on closing & delivery of large projects in UK, Germany & Australia
- Major energy storage market opportunities redT recognised as leading player in space
- Current commercial pipeline remains strong



## Reasons for placing

- Formal search for strategic partner taking longer than expected
  - Encouraging discussions with multiple partners
  - Setback in February 2019 withdrawal of lead prospect on final approval of negotiated terms
  - More time required to close with remaining prospects
- Company <u>operating cost base was at level for ramp</u> up of margin-generative Gen 3 product
- Delays closing H2 2018 orders
  - Significant market policy change for key German project
  - Cautious closing cycle for large projects deploying new technology <u>with limited</u> <u>operating base</u>
- High vanadium prices in Q4 2018 created uncertainty within market



## Short-term actions

- Started Strategic Review to consider all options available to secure future of business
- Board changes
  - Neil O'Brien leading Strategic Review as Executive Chairman
  - Scott McGregor to step down from Board, will continue to lead dayto-day business
  - Jeff Kenna to step down as Chairman, remains as NED
- Cost cutting implemented reducing average monthly opex to sub £0.5m from April. Core staff retained to focus on short term goals
- Focus on 2019/20 deliveries to maintain value of business



## Trading update

- 72 unit (~5MWh) UK grid project largest UK deployment of flow machines
  - Purchase agreement signed (subject to CPs) further details embargoed
- Large German projects redesigned and with financiers for review
  - Delayed due to changes in market, project now redesigned as flow/gas hybrid solution with modelled IRR >10%
  - Power supply to SCR market increased, but flow element 25% of original design
- UK BTM model verified by customers and sale made
  - Partnership HoT signed with major European energy company to offer a fully financed solar + storage product to the UK C&I sector. Partners targeting rollout of 100MWp solar/60MWh flow over next 3 years
- 34 tank units delivered to sites in Australia, Thailand, Botswana and UK.
  First Gen 3 machine manufactured and awaiting delivery in line with customer site timescales
- Warranty product insurance offer received for machines which supports large infrastructure finance projects



## Investment Opportunity

- New Board leadership confident they can secure value for shareholders given time
- Energy market dynamics positive for flow technology, redT recognised as a leader in the space
- redT flow machines now operating in commercial applications, building technical credibility
- Substantial short and long term commercial opportunities in existing projects and pipeline
- A small investment now buys time to complete ongoing discussions with potential investors
- Funding essential to complete Strategic Review



## Why partners see redT as valuable?

Advanced models for commercial applications:

- BTM solar + storage reduces energy bills by up to 50% with >10% IRRs
  - Financial models verified by key sector customers
  - Initial sale made plus collaborative partnership to optimise energy storage across their sites
  - Partnership with major European energy company to finance UK C&I rollout
- Contracted large UK grid project
- German grid portfolio exclusivity with modelled IRR >10% using flow/gas hybrid solution
- Leveraging infrastructure capital to scale
- Successfully operating in African market
- Many firsts: flow connected to UK grid, hybrid Lithium-flow, electrolyte rental for large projects, fully financed solar + flow offering for UK C&I



#### Financials

- Cash reserves at beginning of March £1.7m
- Non binding MoU signed for sale of Camco US business for US\$1m
- Minimum cash required from Placing and Open Offer £1.5m
- Fund raise gives time to complete Strategic Review



# Appendix





## **Commercial Interest Pipeline**



- Orders closed since last update UK grid 72 units (~5MWh)
- 2019/2020 current manufacturing capability:
  - Gen 3 1,100 units
  - Gen 2 45 units (only if good margin)



## 72 units (~5MWh) UK Grid-Scale Project

- Largest deployment of flow in UK
- Hybrid Lithium & flow, grid connected system
- Focus for 2019 production
- Project details under strict embargo



## German project portfolio

- Modification to SCR bidding mechanism necessitated further analysis
- Conclusion redesign of project to flow/gas hybrid solution supplying 33MW service to SCR
  - Flow machines, 8MWh of storage high cycling and heavy utilisation
  - Gas, 32MW low cycling and light utilisation
- New design offers infrastructure investment opportunity, modelled IRR >10%
- redT storage units reduced, initial project now 200 (original design 800)
- Heavy cycling flow key to enabling gas in German SCR market
- Solution applicable across 200MW portfolio



## UK financed product rollout

- Partnership with Major European energy company
- Finance solution to offer BTM solar + storage product to UK C&I sector
- Target to deploy circa 100MWp solar + 60MWh flow machines over 3 years
- Project details under strict embargo



## Neil O'Brien – Executive Chairman

- Joined redT in 2016
- Previously CEO of Alkane Energy plc (AIM company)
- Alkane sold to Balfour Beatty Infrastructure Partners for £61m in 2016
- Extensive C-level experience within AIM with specialism within UK energy and transport sector
- Currently Chairman at Mercia Power UK embedded generation expert



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